

Hamkari

1.1: Our Mission: To facilitate the implementation of a comprehensive, locally supported nation building plan for Afghanistan:

As Afghans, to extend our unique operational and management skills and resources to national government, public and international assistance partners in order to help speed up positive deliverables for the reconstruction and security processes.

The energy, commitment and creativity of the public working in conjunction with a legitimate government are needed most for nations emerging from decades of war. This is the driving force behind **Hamkari's** vision and serves as the foundation for our efforts to foster stability and reconstruction in Afghanistan. We believe that the actual process for realizing this vision starts with the combination of a local commitment to ensuring security in exchange for reconstruction and investment assistance and a genuine national government commitment to fostering a free, just and open society in Afghanistan, without which investment and development funds will make little difference.

1.2 What is Hamkari? A step towards a visible and locally responsible reconstruction of Afghanistan.

Afghanistan's current challenges must be seen in the back drop of a nation still weighed down by the burden of war, terrorism, corruption, human rights abuses and a culture of crime created by a predominantly illicit based drug trade. This makes it very difficult for positive agents of change from within Afghan civil society committed to a sense of nationhood, pluralism and moderation to materialize in earnest and work with their governmental counterparts. One bright spot, however, which has yet to be tapped fully, is the commitment and talent of Afghans who proved their dedication to their country during the difficult years of war and isolation, regardless of the dangers and challenges in the delivery and management of emergency aid to their fellow citizens.

The absence of a functioning state in Afghanistan for over two decades of war saw the emergence of a number of local humanitarian organizations created by qualified Afghans to assist the international community and to carry out the public services once provided by the government. Many of the skills gained by the personnel of the best of these organizations augmented by private business partners lies within **Hamkari**, "a citizen based cooperation for nation building in Afghanistan."

On its own, **Hamkari** has yet to implement a single project; however collectively our founders, principal managers and community partners represents the nations most extensive and impressive range of management, engineering and construction, rural rehabilitation, economic development, and service delivery qualifications.

Section 1.3: Our Operational Structure: A General Contractor and Service Provider with Local Know-How:

Essentially, **Hamkari** is an Afghan based general contractor, consulting and service provider with a range of assets. Our services are significantly more cost effective due to our national status and we also hold the much needed operational capacity to implement the **social component** of a project:

- security assurances,
- community support and participation,
- public communication.

Our In-House and Sub-Contractual Services Include:

- In-depth local knowledge and networks
- Community assurances for security for our staff and projects, to include the Southern Belt
- Coordination with international security forces to facilitate a productive outcome at the community level
- Engineering, construction and architectural assessment, survey, design, GIS, oversight and implementation capabilities
- Extensive pool of qualified human resource and manual labor pre-positioned nationwide
- Series of heavy and light construction and farming equipment on standby
- Nation's most extensive and effective distribution network: Nye Distribution
- Team of private investors available to match their resources with reconstruction needs and foster economic development
- Rural communications satellite technology through CeReTechs
- Nation's largest media and public communication group, The Killid Group.
- Extensive printing press capacity through Saba Press
- Election awareness and registration support
- Technical partners, national and international, on standby to assist with implementation

Because of the longstanding experience of our staff in Afghanistan, we are also able to offer, what has been to date an untapped pool of potential demobilized soldiers through the implementation phase of our programs.

Hamkari's core team of managers is enhanced by:

- A Turkish construction firm, Cukurova Construction, with a proven track record in Afghanistan to work with us on the implementation of major engineering projects.

- An internationally recognized accounting firm and legal representation to provide financial and legal oversight, accountability and transparency.
- The US based volunteer group, Global Village Engineers, which will provide a volunteer corps of professional engineers and vocational trainers to assure the livelihood of our community partners by building long-term local capacity, especially in situations of disaster prevention and rehabilitation and the need for environmental protection within the context of our rural infrastructure programs and work with us locally to symbolize the commitment of the international community to the Afghan people.
- A strong board of directors and advisers representing private sector, government, and civil society.

Any profits made by Hamkari will be reinvested into the economic, education and environmental development fund which we are in the process establishing.

Section 1:4: Current Goals and Objectives: Working With the Public to Reduce Physical and Social Isolation

With pre-positioned local assurances in key communities for security and community participation, **Hamkari** is currently seeking financial support from strategic donors to carry out a series of nationwide **public and social works projects** which we have determined as having strong potential for building a positive momentum for reconstruction and stability in Afghanistan:

Public Works Projects: With special attention paid to the “southern belt” and the nation’s capitol

- Wide-scale construction of community supported schools, health and governmental centers and other public works projects (as determined by a joint Hamkari and community based assessment) in sensitive areas of the Southern Belt where accelerated reconstruction is critical for national stability as well as nation wide. Amongst these are a few high profile projects for the Southern Belt with good potential for serving as the first steps to a visible reconstruction turnaround for Afghanistan as a whole:

For the Southern Belt specifically, Hamkari seeks financial support to:

- ? Construct of a direct, secondary road from Zurmat to Gardez.
- ? Conduct a Gardez City Upgrade, to include asphaltting the city’s bazaar road.
- ? Improve water and sanitation conditions in Gardez.
- ? Conduct city upgrades (specific projects under assessment with the community) Paktika.

- ? Conduct city upgrades (specific projects under assessment with the community) in Khost.
- ? Arrangements for good governance in Pashtun Belt leading into Kabul through Sarubi by conducting various public works projects in concert with Tribal Leaders in this area.
- ? Improve the Jaji access road from Gardez to Kabul.

Nationally,

- Construction of tertiary roads nationwide through the provision of our management and manual labor pre-positioned nationwide.
- Construction of secondary roads nationwide in conjunction with Cukurova Construction (given their particular knowledge and equipment for secondary road construction preposition in country and ready for application).
- Coordination of a nationwide, provincially coordinated war related scrap material clean-up campaign to symbolize the nation's desire to work towards peace.
- Establishment of community supported telcom and print media kiosks in rural communities to help alleviate isolation, increase the flow of information between the local and central levels, build a sense of nationhood, and improve public contact with and awareness of the greater world while simultaneously creating local jobs.
- Construction of governmental and public facilities/centers.
- **Capitol City Revitalization Campaign:** A functioning and productive capitol is critical for national stability. Despite a growing private sector and the presence of an international security force, the lack of a functioning municipality in Afghanistan's capitol sends a dangerous message to war lords provincially that the center is not in control. To address this critical issue, Hamkari is willing to work with municipal leaders to help develop and implement a city wide plan which improves the face of the city and public perception by providing the following public works related deliverables:
 - ? Improve the face of the Kabul City Airport entrance and exit.
 - ? Pedestrian cross walks and pedestrian bridges.
 - ? Modern, professional uniforms for traffic police.

- ? Improvement of electricity services to those sections of the city where there is currently no service.
- ? Establishment of a sustainable, city wide garbage collection system.
- ? Massive public awareness campaign to discourage littering and public defecation in open areas; work with the city to develop fines for such offenses.
- ? Placement of street signs to promote a sense of normalcy and organization.
- ? Addition of a central bus station to help reduce bus related traffic within the city and introduce a sense of public routine and normalcy.
- ? Clean-up Kabul River and massive public campaign to discourage pollution of the river.
- ? Rehabilitation of the Tower of Sharara to serve as Kabul's first major community resource center.
- ? Restoration of public spaces Bagh-e-bala, greenery of "Asmaee" and surrounding hills an introduction of two new parks within the city center, Park-i-Zernigar and Chamani Babrek.
- ? Coordination with key political leaders to replace billboards of non official political leaders with billboards designed to build a sense of nationhood and national unity.

Social Works Projects:

- Coordination of an extensive and creative nation wide adult (male and female) literacy campaign using direct community outreach and radio based education and encouragement with a target of reducing the nation's illiteracy rates and serving as a platform from which to promote better awareness of public health related issues, especially for women and girls.
- Coordination of a nationwide reforestation campaign to help deal with the nation's major irrigation related problems as well as serve as an employment and skills training scheme for demobilized soldiers.
- Election awareness and registration support services nationwide.
- Economic Development: Facilitating private investment in Afghanistan in a manner which matches international investment funds with reconstruction needs and builds sustainable and just alternatives to poppy production.

- Enhance Public Communication (through expansion of programming and technical capacity) of our public communication assets (The Killid Group: print, radio and possibly TV and Saba Press) to promote citizen cooperation in nation building, support for the political processes underway in Afghanistan, education and agricultural based programming and to encourage a stable and open society through media.

Section 1.5: Demonstration of Experience:

The principal staff of **Hamkari** is collectively responsible for managing the following sectors, projects and donor funds over the course of the past fifteen years, throughout Afghanistan (site visits of specific projects can be arranged upon request):

School Construction:

- Uruzgan Province, 6 Girl's middle school with 20% community participation and 350,000 Euro Caritas Germany. 3 boy's middle school through Food AC projects.
- In Kabul, Parwan, Kapisa, Bamyan & Ghazni, with 30% community contribution and 120,000 Euro of EU construction of 14 primary school.
- Kabul City, Lycee Esteqlal completed within 45 days with public funds from Radio France listeners 600,000, USD.
- Construction and rehabilitation of 19 high and middle schools in the provinces of Herat, Ghazni, Wardak and Logar for a total of 1,000,000 USD of NCA, EU, CRS.
- Construction of 11 schools in Ghor, Herat, Farah, Nimroz, Helman, Kandahar and Faryab, MRRD/World Bank, WFP, USD 180,000USD.

Road Repair and Construction, Culverts:

- Keeping the Salang Tunnel open during construction , USAID, 1M USD.
- 505.8 km of rural roads are improved/constructed through participatory work of communities in Ghor, Herat, Farah, Nimroz, Helman, Kandahar and Faryab, Food for Work, WFP, 4.8 Million USD.
- With 648,867 USD and 4166.264 MT of wheat and 530.4 MT of mix food (lentil, oil and sugar):

Class A: 330.56 Km from different district to the main roads of Balkh, Samangan and Uruzgan provinces with Novib, ECHO/IRC, Caritas Germany, WFP and UNOPS funding (648,867 US\$ and 4166.264 MT of wheat and 530.4 MT of mix food (lentil, oil and sugar)

Class B: 456.3 Km of road connecting remote valleys and group of village to the centre of district in Balkh, Samangan and Uruzgan Through Novib, WFP and Caritas Germany funding.

Class C: 152.8 Km of road connecting remote villages to the main district roads in Balkh and in Uruzgan through ECHO/IRC, WFP and Caritas Germany funding.

- Nahrin - Baghlan Road (64 Km) graveling compacting, USAID
- Road: rehabilitation of road 150 Km in Paktika, Ghazni and Herat
- Construction of 30 culverts across roads in Shindand and Purchaman districts of Farah province.

Clinic/Hospital Construction and Health Related Programs:

- Rehabilitation of Aliabad hospital (300,000 USD)
- Management of vaccination program in 23 provinces of Afghanistan, with funding from Avicen (Afghanistan Vaccination and Immunization Center)
- Clinic rehabilitation of the Charasyab clinic and the Moqor district clinics, 1 Million USD
- Construction of Baraki Barak district Hospital for 400,000 \$ – AMI/WHO

Water/Irrigation Management:

- 8879 km of irrigation canal and 321 km of irrigation Karez de-silted and improved. Along the irrigation channels 64 structures are constructed to prevent leakage and improve water discharge. The project have created large work opportunity to vulnerable families living in rural areas in Kabul, Kandahar, Farah and Ghor provinces. The labors participating in rehabilitation works are provided with food for work (FFW) or food for asset creation (FoodAC).
- Logar province in Baraki Barak district, rehabilitation of the reservoir that was serving as a cave against bombardment during the war connecting 350 households with street taps along with a public education program on the proper use of potable water.
- Senior Manager of the Kabul City, Kabul Emergency Program, KEP (managed during the bombardment phase on the city between January 1994 and September 1994, averaging between 300-1000 rockets from western and southern points by Taliban and Northern Alliances forces) water supply zone 1 and 2 and 4 with rehabilitation of the water reservoir at the top of the mountain, change of pipes,

organizing a mobile generator system from pump station to pump station. With 750,000 Euro in two years, half of the city was supplied with clean water despite constant bombardment by Taliban and Northern Alliances forces.

- Cleaning and rehabilitation of Shar Ewan Canal from Taloqan to Khowja Ghar: 430,000 USD.
- Digging of well and installation hand pump: 250 well & HP (NCA, SV).
- Construction of 219 wells and 219 hand pumps installed.. 30 wells were repaired, Kabul, Kandahar, Farah and Ghor provinces.

Sanitation:

- Senior Manager of the Kabul Emergency Program, KEP, (during the bombardment phase on the city between January 1994 and September 1994, averaging between 300-1000 rockets from western and southern points by Taliban and Northern Alliances forces) management of garbage collection through contract of municipal and private trucks and human resources for two years (1.2 M Euro) despite constant bombardment by Taliban and Northern Alliances Forces.
- Construction and maintenance of 100 latrines in Shahrak and Cheghcheran districts of Ghor province to improve sanitation in public areas and provide a model to be used for construction of latrines at the household level.

Construction/Rehabilitation of Public Sites and Buildings:

- Training center is constructed in Purchaman district of Farah province. The training center is used mainly for community meetings regarding reconstruction and development projects.
- Lead on the architectural rehabilitation of 17th Century Mogul garden and pavilion, Bagh-i-Babur in Kabul, with a grant from the US Embassy Public Affairs section.
- Lead on the architectural Rehabilitation underway of 18th century Mullah Mahmood Mosque in Kabul with a grant from The US Embassy Public Affairs section.

Other Construction/Service Delivery Related Activities:

- Rehabilitation of a 97 meter bridge over the critical Naghlo Dam connecting Sarubi and Tagab districts, 30,000 USD, funded by UNOPS.

- Construction and winter maintenance of two air strips in Uruzgan Province, one in Nilli and another in Ulqan, 30,000 USD, funded by Pactec
- Construction of 1000 m protection wall in Gulbar district of Parwan – 188000 \$ - UNDP
- Construction of 5 bridges on secondary roads (between 24m & 30 m) in Paktika, Ghazni and Heart.
- Management of 20,000 MT coal extraction and distribution, Bamyan, Winterization Program funded by USAID and ECHO.
- Management of the Hunger Belt Project to provide emergency assistance to displaced populations in 6 remote provinces, Uruzgan, Balkh, Bamyan, Ghor, Samangan and Sari Pul, 400,000 USD operating costs and 15 MT of food, valued at 6 Million USD, funded by OXFAM/NOVIB and UNOCH.
- Management of 22 province wide vaccination program plus construction of clinics with NOVIB and EC, 15 Million USD between 1987 and 1995.

Public Communication and Cultural Heritage:

- Extensive coverage of the political processes outlined by the Bonn Agreement through our print and radio assets.
- Currently working with key communities in the Southern Belt to encourage community support for woman's voter registration.
- Establishment and management of Afghanistan largest internet and satellite communications provider, Ceretechs, capable of serving rural communities nationwide with telecommunications services.
- Establishment and management of Afghanistan's first post Taliban era independent press distribution network, Nye Distribution, with over forty publications reaching each province on a weekly basis, EC funding.
- Publication of Afghanistan's most widely read newspaper and women's magazines, Killid and Morsal launched with USAID and EC support to include publication and distribution of special editions of each magazine and posters building public awareness of the political processes underway in Afghanistan: special edition of the Bonn Accords, funded by USAID, distribution of the draft and final constitutions as free inserts to Killid and Morsal, funded by USAID, special edition of Killid Magazine on encouraging voter registration, funded by UNAMA, posters encouraging women to vote, funded by UNAMA.

- Establishment and management of Afghanistan’s largest printing press capacity, Saba Press, through the support of USAID.
- Establishment and management of Afghanistan’s first post Taliban era “national public radio formatted” radio station, Radio Killid Kabul (RKK FM 88), funded through a joint USAID/Internews effort.
- Establishment of Afghan Musical Heritage Program to preserve the works of classical Afghan musicians banned by the Taliban. This project was made possible by the US Ambassador’s Fund, US Embassy Pakistan and The US Library of Congress where recording are archived.

Though the experience of **Hamkari’s** managers is rooted in humanitarian assistance, our raison d’etre is not humanitarian rather a conscious view that unlike humanitarian action, reconstruction and development are inherently political processes and require service providers prepared to act in support of the existing government rather than in its place. Having said this, as a citizen based organization capable of securing significant local cooperation for security and reconstruction and a significant investment into developing a sustainable private sector, **Hamkari** in turn urges genuine national action in the areas of reform and human rights and is willing to work with its government partners and the public to build a nation based on such principals.

Our aim is not to substitute the role of the national, provincial and local authorities rather to enhance their capacity to serve by sharing our unique management and operational skills as Afghans with both the government and the local levels, thereby fostering a productive link between the two. Parallel to our interest in enhancing the capacity of the government to serve, we are eager to encourage the public to play a positive role in building a productive, stable and politically moderate nation by using our public communication assets to promote this message nationwide.

In all, we hope to set in motion a nation building process which will bring significant and measurable positive change to Afghanistan, with an eye towards providing visible, locally supported deliverables with broad sweeping impact socially, politically and economically as a means to a sustainable and just peace and development. We are not interested in an uncoordinated implementation of small, hit or miss “humanitarian” projects.

1.6: Verification of Qualifications through Recommendations and Site Visits

Recommendations and verification of our collective management skills and resources can be arranged upon request. Site visits can also be accommodated.

1.7: Principal Managers

Director:

- Shahir Zahine

Public Works Division Managers:

- Abdul Arian
- Naeem Salimee
- Qayum Wafa
- Rahim Khorram
- Shefique Wardak
- Amir Nabi
- Eng Matin
- Eng Mir Buqi

Capitol City Revitalization Division Managers:

- Shahir Zahine
- Eng. Jameli
- Eng. Jawed

Public Works and Tribal Relations for Pashtun and Southern Belt Division Manager:

- Ehsan Zahine

Social Works/Public Communication and Economic Division Managers:

- Masood Karokheil
- Melek Zimmer

1.8: Certification/Licensing

Hamkari is registered as an Afghan non profit organization with the Ministry of Planning. Documentation can be provided upon request.

1.9: Legal and Financial Representation

In the process of being finalized. To be announced w/in the week.

1.10: Board of Directors and Advisers

In the process of being finalized. To be announced w/in the week.

Hamkari Contact Information

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(please call for directions):